- this typed and then he wrote that in, because then he also
- 2 referred to it in his memo.
- 3 Q In any event, if the changes that are indicated by
- 4 the handwriting were agreed to, then the quit provision for
- 5 Dave Hicks wouldn't become operative until three years after
- 6 the date of this letter?
- 7 A That's correct.
- 8 Q In other words, Dave Hicks couldn't put the
- 9 company to the children until three years?
- 10 A Correct.
- 11 Q Let me refer you to number three, "Indemnification
- 12 and Contribution."
- As I understand it, by this provision, if agreed
- to, the children will indemnify Dave Hicks in connection
- 15 with any possible losses resulting from the letter of credit
- that Dave put up for this transaction; is that right?
- 17 A That's correct. He had put up a letter of credit
- in the amount of \$25,500 into escrow.
- 19 O And I believe you earlier testified that this
- 20 provision ended up being acceptable to John because he
- 21 didn't feel like it was particularly onerous to give this
- 22 up?
- 23 A That is correct.
- If you think of it this way, the letter of credit,
- 25 which was part of the escrow, this is the way John and I

- looked at it, is it's part of the escrow, and it would have
- 2 been forfeited had the closing not taken place. And it also
- outlived the closing by a year, we understand that, but the
- 4 point here is that the -- we felt that the real risk here of
- 5 losing that escrow deposit, him losing it and therefore us
- 6 being -- him being indemnified was a fact that if it didn't
- 7 close, and here we got this letter on March 30th, and we
- 8 were at that time pretty sure that closing was going to take
- 9 place, so the risk was very, very minimal here, and John was
- willing to take that risk on behalf of his children.
- 11 Q Okay. Now, I can understand that as of the eve of
- 12 closing, March 30, 1994, you didn't think there was much
- 13 risk that the transaction in fact would not close.
- Let me ask you this, though. You and John on
- behalf of Pathfinder had participated in a number of other
- 16 various radio station acquisitions; is that right?
- 17 A A few. Yes.
- 18 Q Relative to those, even earlier in time, did you
- 19 ever feel like there was much risk that the Hicks
- 20 Broadcasting purchase of WRBR from Booth American was
- 21 unlikely to close?
- 22 A No. No, I didn't. I quess I always thought that
- 23 Hicks would close on it. I never thought that would be a
- 24 problem.
- Q What was the basis for that expectation?

- A Well, I mean, I guess Booth was anxious to sell,
- 2 and I knew that, and we had -- the entire entity itself and
- 3 ownership had been approved by counsel. I don't know.
- 4 There was no reason to think that it wouldn't. I don't
- 5 think it entered into anyone's mind that it wouldn't close.
- 6 Q Also in item three in this draft side letter is a
- 7 provision that relates to the guarantee to Booth.
- 8 As I understand your previous testimony, as part
- 9 of the transaction with Booth the members of Hicks
- 10 Broadcasting of Indiana were required to give a personal
- 11 guarantee; is that correct?
- 12 A Correct.
- 13 Q And the guarantee was in the amount of \$250,000?
- 14 A That was the total amount, yes.
- 15 Q What was the share of the majority member of this
- 16 quarantee?
- 17 A The majority member's share of that \$250,000 was
- 18 51 percent, which equated to approximately 127,000 and some
- 19 odd dollars of the 250. That was his limit on the -- his
- 20 upper limit on the guarantee.
- 21 Q Your understanding of the guarantee was that Dave
- Hicks in no event would pay more than that amount, 51
- 23 percent of \$250,000?
- 24 A That was my understanding, and I believe that's --
- 25 that is the way it's written, to my knowledge.

1	Q	And	what	was	the	minority	members'	share	of	the
2	guarantee	pers	sonal	ly?						

- A Their -- their share was also proportional to
 their ownership in the company. So in total the three of
 them could never -- would never have to put in more than 49
 percent of the \$250,000, and that individually they had
 16.333 percent of that.
- Q And is it your understanding that there were no circumstances under which the minority members would be called on to put in more than their share, 49 percent of the guarantee personally?
- A No, that's -- I mean, yes, they would not -- that
 was their limit, and it was specified right in the guarantee
 what their dollar limit was, which was, again, it was 16.3
 percent of \$250,000.
- 16 Q I believe you earlier testified that when this
 17 proposal with respect to the guarantee came that the kids
 18 essentially pay their portion of the guarantee first in the
 19 even that the guarantee needed to be drawn up. That
 20 proposal was viewed as acceptably by Mr. Dille; is that
 21 right?
- 22 A You're talking about this part right here in the 23 side letter?
- Q Yes, back to the side letter.
- __ 25 A Oh, it was acceptable although we had to read this

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- a few times. I mean, read it and think about it. I mean,
- 2 it was -- it came at the last minute, so yes, we had to
- 3 discuss whether John on behalf of his children wanted to
- 4 accept this or not. And it ended up that he was willing to
- 5 accept it because he -- if you think about it, the risk is
- 6 very low that the children would ever have to go first in
- 7 this.
- 8 Q Okay. Well, explain that to us. I don't think I
- 9 have never totally understood that.
- 10 A I'll try again. I have -- every time I do this it
- 11 seems like I put it a different way. And let's first
- understand that the \$250,000 amount, this was providing for
- 13 the children to go first in the even the guarantee was
- 14 called. So the only time that would ever many anything, the
- only time this ever meant a thing was if the guaranteed
- amount was under \$250,000 because if it was \$250,000, they
- 17 all shared equally in it.
- 18 Q Bob, let me interrupt for just one second.
- 19 Under what circumstances would Booth call in the
- 20 guarantee?
- 21 A Well, if a default on a payment had been made,
- they could have called the quarantee. I mean, let's just
- 23 say that the first payment wouldn't have been made in
- 24 October '94. They could have done two things: called the
- 25 quarantee, in which case each member would have had to put

- up their total share as specified in the guarantee, and they
- 2 could have, of course, taken the station back subject to
- FCC's approving the transfer of their license, of course.
- 4 Q But as the creditor, they had the right to do both
- of those things in the even that payments under the note
- 6 weren't made?
- 7 A Correct.
- 8 Q Okay, go ahead. Sorry.
- 9 A So I mean, at any point in this schedule if it had
- defaulted, if the payment had not been made to Booth, they
- 11 could have exercised that guarantee.
- 12 Anything prior to, and if we'll at the note,
- December 1997's payment, which was \$15,000, anything prior
- 14 to that, there would have been a balance left on the
- schedule of \$250,000, anything prior to that, or up and to
- 16 and including December of '97. Therefore had they exercised
- or called the quarantee any time prior to that, the members
- 18 would have shared in this guarantee proportionally.
- 19 It's only after that payment of December 1997 was
- the balance ever to be lower, below \$250,000. Now, granted
- at that point had they defaulted on the \$240,000 payment,
- then Booth could have exercised the quarantee, and it's only
- 23 at that point the members would have shared in the -- the
- 24 children would have gone first on their limit, and then Dave
- 25 would have picked up the rest, which would have been a total

- 1 exposure there of \$5100. I mean, he would have picked up
- everything of his shares except for \$5100. So --
- Q Okay. Let me just raise an example.
- 4 JUDGE CHACHKIN: Let the witness finish. Go
- 5 ahead.
- 6 MR. GUZMAN: I apologize.
- 7 THE WITNESS: All I was going to add, though, is
- 8 if you get down to the balloon payment of \$240,000, and
- 9 you've already paid this money and you've got a station,
- 10 you're not going to let the station go in default either. I
- mean, you're not going to let them exercise the guarantee.
- 12 You're going to go to the bank or you're going to do
- something to come up with that money. In fact, that's what
- 14 happened. They ended up, you know, going to the bank and
- 15 borrowing the money to make that balloon payment.
- 16 That's the -- that's my explanation of it. I hope
- 17 it was understandable. And if it's not, I'd be happy to go
- 18 over it again.
- 19 O Well, let me just ask you --
- 20 A I know I'll be going over it again. I'll be asked
- 21 again.
- 22 (Laughter.)
- 23 Q Let me just take a couple of example, make sure we
- 24 understand this.
- There's a balloon payment of \$105,000, which needs

- to be made in April of 1995, if I can see that far; is that
- 2 right?
- 3 A Yes. April 1, 1995.
- 4 Q All right. Now, in the event that Hicks
- Broadcasting didn't have the \$105,000 to make that \$105,000
- 6 payment, I gather two things could have happened from
- 7 Booth's end. First, Booth could have declared default and
- 8 taken back the station.
- 9 A That's correct.
- 10 Q And, in addition --
- 11 A He probably would have done two things, though.
- 12 Q Right. And, in addition, they would have called
- on the quarantee and if --
- 14 A Correct.
- 15 Q -- I've understood your explanation right, since
- 16 there is at that point quite a bit more than \$250,000 owed
- 17 from the note, the entire amount of the guarantee would have
- 18 been drawn upon by Booth?
- 19 A That's correct.
- 20 Q And so it really wouldn't have mattered who went
- 21 first in terms of contributing their share of the guarantee,
- the end result would have been the same, \$250,000 personally
- would have been paid by the members of Hicks Broadcasting?
- 24 A That's right, and each member would have paid
- 25 their share as indicated in the agreement -- in the

- 1 guarantee.
- Q Okay.
- 3 A Their limit as indicated in the guarantee.
- 4 Q That same scenario holds true then until the last
- 5 note payment, the \$240,000 note payment?
- 6 A Yes, it does.
- 7 Q Okay. Let's move on and look at one quick
- 8 provision in the operating agreement, and that's Mass Media
- 9 Bureau Exhibit 3, and it begins on page 87.
- 10 Do you have that?
- 11 A Yes.
- 12 Q Let me refer you to Section 6.1, which is at page
- 13 92.
- 14 A Okay.
- 15 Q This is just a small point. There it explains how
- it is that Hicks Broadcasting is to be managed.
- 17 A Okay.
- 18 Q Based on this provision, is there a need for board
- 19 members meetings?
- 20 A I haven't reviewed this in a long time, Mike, but
- 21 to my knowledge, there was no reason -- I mean, there was
- 22 nothing presented here that required board meetings, no.
- 23 Q Okay.
- A But I haven't' read this in a long time.
- _ 25 Q Well, if you --

- A But I'm sure that some point I looked at it.
- Q Well, take just a minute and look at it.
- 4 A I don't see anything that requires meetings, no.
- Okay. Now, based on this provision, is there a
- 6 need to have members' votes before any significant action is
- 7 taken in connection with Hicks Broadcasting?
- 8 A No, that was -- the majority member could act
- 9 unilaterally.
- 10 Q Okay. We've been speaking a lot about the legal
- documents that were drafted and finalized before the close
- of the WRBR purchase. Let's talk a little bit about some of
- the business-related activities that were taking place at
- 14 the same time frame.
- 15 Prior to closing did Hicks and Pathfinder -- let
- 16 me step back. Hicks was to assume the joint sales agreement
- 17 from Pathfinder upon the closing of this transaction; is
- 18 that right?
- 19 A That's correct. That was one of the assumed
- 20 documents in the purchase.
- 21 MR. SHOOK: Objection. Don't you mean Booth?
- 22 MR. GUZMAN: Yes, I think I stated that wrongly.
- 23 I'm going to step in the shoes of Booth with respect to the
- 24 JSA.
- THE WITNESS: That is the way I took it.

1	MR. GUZMAN: Okay.
2	BY MR. GUZMAN:
3	Q Now, as a result of that, did Hicks and Pathfinder
4	begin to then discuss some integration of further
5	administrative functions?
6	A Yeah. I think I'm sure that discussions had
7	taken place fairly early on with Dave relating to some
8	additional savings that could result.
9	If you recall, I had already testified that I knew
10	that the proposal had been made to Booth relating to co-
11	location, and common general creditor. So I know that some
12	of those discussions had taken place with Dave. And, in
13	fact, I believe he intended certainly intended right away
14	to co-locate as soon as possible, and I know that it took
15	place right after closing, soon after closing.
16	Q All right. Now, before Pathfinder and Hicks
17	actually agreed to anything in writing, did either of those
18	two companies seek legal advice with regard to these
19	proposed integrations?
20	A Well, on some of the integrations, certainly. I
21	can't' recall on everything they did, but counsel was always
22	aware of what was going on. Now, what was so there were
23	specific things that were discussed with them, yes.

I don't know about everything.

24

_ 25

Q

Α

Okay.

- MR. SHOOK: Your Honor, we would object to the way
- 2 that was characterized in terms of what counsel knew. We
- 3 would move to strike that portion of the testimony.
- 4 JUDGE CHACHKIN: On hearsay grounds?
- 5 MR. SHOOK: Yes, sir.
- JUDGE CHACHKIN: Sustained.
- 7 BY MR. GUZMAN:
- 8 Q Let me refer you to Mass Media Bureau Exhibit No.
- 9 48.
- 10 A Okay.
- 11 Q Let's turn to the second page of that document,
- which I believe you've previously testified is a memo that
- you wrote to file on or about March 4, 1994.
- 14 A Yes. Yes.
- 15 Q And the memo refers immediately to Alan Campbell.
- 16 I take it at this point Alan Campbell -- well, let me just
- 17 ask you.
- 18 As you were discussing what you ended up
- 19 discussing with Alan Campbell, who was he representing as
- 20 you understood?
- 21 A In this particular case, I thought he was
- 22 representing Pathfinder. I guess, if I -- I guess, I
- 23 thought of, or maybe I didn't, there were some things that
- 24 were being discussed that are enumerated here, and I wanted
- _ 25 to make sure that we were getting -- that we got advice and

- that we got counsel on doing these things, and that there
- was no problem doing them. That's why the conversation took
- 3 place.
- 4 Now, I guess, I looked at this probably as a
- 5 Pathfinder -- he was acting on behalf of Pathfinder at that
- 6 time, but he could have very well acted on behalf of either
- 7 entity because these things affected both entities.
- 8 Q Well, were you aware that by this point in time he
- 9 was also representing Hicks Broadcasting?
- 10 A Yes. Yeah, much earlier than this.
- 11 Q Okay. Well, the first sentence mentions that you
- 12 discussed Alan Campbell whether Pathfinder could do the
- 13 accounting service for Hicks. Tell us as little bit about
- 14 that, please.
- 15 A I don't know if there is a lot to tell, Mike. I
- 16 mean, I talked to him about what I thought was the role that
- 17 Dave Hicks wanted us to play in doing the accounting for
- 18 him, keeping the books and records, filing reports; in other
- 19 words, being his -- handling all of those kind of business
- 20 things for him.
- 21 And I did talk -- and that's kind of, in general,
- generally the way I talked to Alan about it. And he saw no
- 23 problem in that. He did recommend that we have an agreement
- 24 between the parties that discussed some of the things that
- 25 we talked about, and I did that. I complied with that by

- writing the agreement, and asking Dave to sign it.
- Q You mean Alan?
- 3 A I mean -- no.
- 4 Q Oh, pardon me.
- 5 A That agreement was signed by Dave, Dave Hicks. He
- 6 was the we had an agreement with.
- 7 Q You're right. I misspoke.
- Well, we've looked at the accounting agreement
- 9 that's referenced in No. 1 before, so let's not do that
- 10 again.
- At point two, it references Steve Kline being a
- 12 shared general manager between WLTA and WRBR. I take it
- 13 that Alan advised you on this point?
- 14 A Yes. Yes. He had a -- he had advised -- he had
- 15 really advised the parties. I mean, I know he knew about
- this even before my memo. It wasn't just in this
- 17 conversation that that subject came up. But I wanted to put
- it into this memo to memorialize that fact.
- 19 Q Okay. Point three is a reference to John writing
- a memo stating that he's not going to participate in any
- 21 substantial matters regarding WRBR?
- 22 A Yes.
- Q Do you know whether that memo was in fact written?
- 24 A Yes, I know that it was written.
- _ 25 Q Whose advice was it or what was the impetus for

- this letter being written?
- 2 A Well, I mean, it was a known fact already that
- 3 John was not going to participate in the operations of WRBR.
- I mean, it was known. I don't know. It was just a known
- fact that he wasn't going to participate. It also came out,
- I think, in his statement that he filed with the FCC.
- But in addition to that, I don't -- I quess, it
- 8 came from Alan here, it's in this memo, that he suggested
- 9 that specific -- that specific reminder to Steve, to the
- 10 general manager, that he made, that John would not be
- 11 participating in the day-to-day activities of WRBR. In
- fact, don't even consult on those matters to John Dille.
- 13 Q So it would be Alan's advice that John write such
- 14 a letter?
- 15 A Yes.
- 16 Q Point number four discusses the way that the WRBR
- invoices should be approved and paid.
- 18 Could you explain that to us, please?
- 19 A Well, the invoices were approved by Steve for
- 20 payment. It's like no invoices that the business rule --
- 21 almost the rule, the cardinal rule is that an invoice
- 22 doesn't get paid unless the general manager approves it, so
- 23 that calls for that. Steve should also at the same time
- 24 copy Dave Hicks for approval. And then it basically called
- for Dave then calling Steve if he had any problems with what

- 1 Steve had approved.
- Q What kind of invoices are you referencing here?
- 3 Are these invoices of the joint selling entities or are
- 4 these all of the invoices of WRBR?
- 5 A I was thinking more -- certainly Steve's approval
- 6 has to be on all invoices for BYT and RBR. In this
- 7 particular reference, I was thinking about invoices that
- 8 relate strictly to WRBR.
- 9 The joint -- the agreements that -- the invoices
- under the joint venture would not necessarily be sent to
- Dave or would Steve ask Dave's approval on them, but
- strictly ones related to WRBR, such as programming,
- 13 promotion, those kind of things.
- 14 Q Okay. Item five relates to a stamp that going to
- 15 be put on what I take it to be Pathfinder checks so that
- 16 people who received the checks would understand that the
- 17 checks were being written on behalf of Hicks Broadcasting;
- 18 is that right?
- 19 A That's correct. The accounts payable clerk was to
- 20 stamp that whenever she saw -- he or she saw the account
- 21 number was strictly an RBR, the account number being
- charges, so she was supposed to put that stamp on, and I
- 23 think the majority of the time she did. There were
- 24 occasions when she didn't.
- 25 Q So you had discussed with Alan Campbell

- specifically the fact that Pathfinder was going to be paying
- 2 bills on behalf of Hicks Broadcasting?
- 3 A Yes.
- 4 Q And I gather than Alan was alright with the
- 5 procedures that are memorialized here in item five?
- 6 A Yes.
- 7 Q Item six is pretty straightforward. No officer of
- 8 Pathfinder should be an officer or Hicks.
- Whose handwriting is that above item six?
- 10 A That's Alan Campbell's.
- 11 Q Item number seven?
- 12 A He edited that and put those words in, added those
- 13 words to it.
- 14 Q Okay. When did he do that?
- 15 A Well, I believe it was -- since I sent this to him
- 16 for review on March 18th, it was very shortly after that
- 17 that I got -- I got this sent back to me or faxed to me and
- 18 a phone call. So very shortly after the 18th. I don't know
- 19 the -- a couple days.
- 20 Q All right. So you prepared this memo to file and
- 21 you sent it to Alan Campbell, asked him to review it; is
- 22 that right?
- 23 A Yes.
- 24 Q And then he did so, making these changes we've
- 25 noted in here, and thereby indicated his approval?

- A Oh, absolutely. There was nothing in this memo
- 2 that he indicated was a problem.
- Q Okay. Let's go on to item number seven. The
- 4 first item there relates to employee benefits.
- 5 Did Alan have any issue or advice with respect to
- 6 Hicks adopting the employee benefits of Pathfinder?
- 7 A Nothing that I recall. I don't recall him
- 8 singling out that for discussion, and it was in -- it was in
- 9 this memo. Then it was part of our discussion back on March
- 2nd, I think, and he saw this, and I don't recall any
- 11 problems with it.
- 12 O The next item there relates to the fact that all
- employees of Hicks, whether they were sales employees or
- not, would then end up being on a payroll administered by
- 15 Pathfinder.
- 16 A That's right.
- 17 O Did Alan have any particular advice or problem
- 18 with that issue?
- 19 A No, not really. He knew also he didn't have any
- 20 problem as long as things were being charged properly; as
- long as WRBR was paying for its things that related to it,
- to RBR, and Pathfinder paid for things relating to
- 23 Pathfinder, he had no problems on any of this.
- Q I believe you testified earlier that after you had
- 25 drafted up this memo and received review and approval of it

- from Alan, that you sent this memo to other people within
- 2 the Pathfinder and the Hicks Broadcasting organizations; is
- 3 that right?
- 4 A Yes.
- 5 Q Who did you send it to?
- A I sent it to Dave Hicks, John Dille, and to Steve
- 7 Kline.
- 8 Q As I read the memo, it embodies or memorializes a
- 9 number of agreements which apparently existed between
- 10 Pathfinder and Hicks to integrate some functions.
- Were any of these agreements or understandings
- ever reduced to writing other than in this memo?
- 13 A Well, the only one that was reduced to writing, I
- 14 think, was the accounting service agreement which was
- intended to be very -- all encompassing, written by me,
- 16 intended to be.
- 17 O Okay. Well, let's take a look at that. That's
- 18 Mass Media Bureau Exhibit 1, page 44. We've looked at this
- 19 before so I won't detain us took long, but you wrote this
- 20 memo?
- 21 A Yes, I did.
- 22 Q What did you mean when you wrote "Pathfinder
- 23 Communications Corporation will perform all accounting
- 24 functions for Hicks Broadcasting of Indiana"?
- 25 A Well, I meant this to be all accounting functions,

- anything to do with accounting, data, data relating to Hicks
- 2 Broadcasting. It was meant to be, at least I thought that
- 3 the business office would handle a lot of the -- all the
- 4 things for WRBR that he would have to hire somebody to do
- 5 with respect to handling the accounting, issuing financial
- 6 statements, paying bills, paying their employees, paying or
- 7 making note payments; anything that he would have to hire
- 8 somebody to do with respect to those kind of things because
- 9 he didn't have anyone. He could hire us or he could hire
- 10 somebody else. And so it was meant to include -- to be very
- 11 encompassing.
- Obviously, it should have and could have been
- written differently, but it was -- it was what I thought was
- 14 adequate at the time.
- 15 Q Well, I guess you've testified earlier that you
- 16 had spoken to Dave Hicks about these services that
- 17 Pathfinder was going to provide?
- 18 A Yes.
- 19 Q And I think you've testified earlier too that a
- 20 CPA might, as part of ordinary course of duties, perform
- 21 these functions for a small company like Hicks Broadcasting?
- 22 A A small CPA firm would, yes. There are hundreds
- of small CPA firms that would do this kind of work; I mean,
- hundreds, thousands for small companies, for small
- businesses, and that's what WRBR was, a small business.

1	Q Is there a particular reason that it makes sense
2	for Pathfinder to perform this function instead of an
3	independent CPA firm?
4	A Well, I think it made a lot of sense for a few
5	things. One is because of the joint venture there was
6	already a lot of bills being paid by Pathfinder. There was
7	already a lot of common employees. They were going to be
8	co-located, and there was going to be additional shared
9	things so the companies could save some money.
10	The infrastructure was already in place, meaning
11	the accounting system, the payroll system, the there was
12	already a financial statement being prepared for the joint
13	venture itself.
14	So from Hicks' standpoint, I mean, it made some
15	sense because I think he could get services done cheaper or
16	less expensive than if he hired somebody else. From
17	Pathfinder's standpoint, it did not take a lot of additional
18	time to do this additional what we were going to do

When I say "additional," additional -- in addition
to what we were already doing with the joint venture. So we
could lay off some costs, although, you know, it's \$705.00 a
month at first and then raised to \$1,000 a month. And so it
made - it seemed to make sense, and it seemed to be a good
arrangement for both parties.

additional for WRBR.

19

1	JUDGE CHACHKIN: How was the sum of \$705.00
2	arrived at?
3	THE WITNESS: The \$705.00, at that time it was
4	I'm trying to explain here. The business office itself is
5	actually paid nothing, and that's including myself. It's
6	paid by Truth Publishing Company. And then those in an
7	attempt to charge each station that Pathfinder has, they
8	charge a fee to the station for accounting services, just an
9	intercompany type charge.
10	At that time that fee was supposed to equate to
11	what it would cost them, reasonably what would cost them to
12	go out and get the services. So that was a similar fee at
13	the time to what stations of Pathfinder were charging, other
14	stations of Pathfinder, and it was after doing this for
15	Hicks, after taking on this additional work and doing it, we
16	determined that really wasn't adequate. We were really
17	spending a little more time than Pathfinder would on one of
18	its stations, spending more time. So, therefore, the fee
19	was increased to compensate for that additional time.
20	JUDGE CHACHKIN: Well, was there actually a
21	breakdown of time and salaries for its employees, including
22	yourself? I mean, either the 705 or 1,000 dollar figure?
23	THE WITNESS: No, Your Honor. It was just an
24	estimate. Again, it didn't take an additional great amount
25	of time for the business to do this additional accounting
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- for WRBR, and thought that that was a fair price without
- 2 going into any scientific way of --
- JUDGE CHACHKIN: There certainly wasn't any
- 4 intention to make a profit?
- 5 THE WITNESS: No, but to lay off any costs. I
- 6 mean, I, frankly, think that -- there was no additional
- 7 staff added to do it, so therefore it actually reduced
- 8 Pathfinder's costs a little bit.
- 9 JUDGE CHACHKIN: What about your salary? I assume
- 10 you earn a considerable salary as chief financial officer.
- 11 And you were spending time in connection with this rather
- 12 than spending time of --
- 13 THE WITNESS: I spent a little time, Your Honor.
- I mean, I know we discussed this yesterday, but -- and I've
- 15 thought about since then, okay? My time spent on this -- I
- 16 mean, what you're seeing is my name on some -- after April
- 17 1, '94, you're seeing my name on transmittal letters and
- 18 stuff like that, but it would take me no time at all to
- 19 prepare. My time was very de minimis. I mean, it's a
- 20 couple hours a month. Other people are preparing these for
- 21 me. I don't prepare those notes. I don't prepare those
- letters. My assistant prepares it. So my time is really
- 23 minimal in any given month.
- Now, other people's time was spent on this, and
- _ 25 that's what the \$1,000 a month was supposed to compensate

- for. Very little of my time, and I don't know --
- JUDGE CHACHKIN: Well, probably all the contacts
- 3 with lawyers or Mr. Brown were with you personally. They
- 4 weren't with --
- 5 THE WITNESS: Excuse me.
- JUDGE CHACHKIN: -- employees under you.
- 7 THE WITNESS: Excuse me, Your Honor. You're
- 8 right, but let me put that into perspective, and I'm really
- 9 trying to because I think you have to look at it as of April
- 10 1, '94. I looked at my role, my role as an independent
- 11 contractor for Hicks Broadcasting Company.
- 12 Prior to April 1st, I was looking at the
- agreements on behalf of the children. I wasn't looking
- 14 at -- at that time I was looking at these agreements on
- behalf of the children. John had asked me to. They had the
- 16 debt. That had nothing to do with these accounting services
- 17 at that point, and I think you really have to look at those
- 18 separately.
- Now, after that, you see my name on documents
- 20 after that, they relate to my role as an independent
- 21 contractor.
- JUDGE CHACHKIN: You entered into a separate
- 23 contract with Hicks?
- THE WITNESS: No, under this agreement. I looked
- _25 at --

- JUDGE CHACHKIN: This agreement doesn't make --
- 2 doesn't deal with you personally --
- 3 THE WITNESS: No, no.
- JUDGE CHACHKIN: -- as it does with the company.
- 5 THE WITNESS: No, no. I mean, right, but I looked
- 6 at our -- the business office and myself, which I'm a part
- of, as being an independent contractor to Hicks
- 8 Broadcasting, and I don't -- that is the way it was. I
- 9 mean, we were -- in that role from here on we were an
- 10 independent contractor.
- Now, we were also a part of the joint venture, but
- 12 that's different than this role. And if you make -- that
- distinction is necessary, Your Honor, because prior to that,
- 14 yes, I did spend a considerable amount of time looking at
- documents on behalf of the children and the operating
- 16 agreement and so on and so forth. But there is a
- 17 substantial difference. After that my time was not that
- 18 much.
- 19 JUDGE CHACHKIN: You did attend meetings
- 20 presumably.
- 21 THE WITNESS: That I did. I attended -- there was
- only -- when you say "attended meetings," I think there has
- 23 been a total of four, three or four, in four and a half
- 24 years. And we're talking at that time two or three hours,
- 25 but that's over a four-and-a-half-year period.

T	I guess I wanted to leave the impression because I
2	think you might have the wrong impression. You see my name
3	on these documents, but it doesn't take me even squiggle.
4	Let me explain one other thing, if I may. My
5	squiggle is on attorney bills only because the accounting
6	department wouldn't pay them without my squiggle. It
7	doesn't mean that they weren't approved by Dave Hicks, the
8	payments. All the other bills that you haven't seen here, I
9	mean, there are bills such as all the programming invoices,
10	all the joint all the invoices under the joint venture,
11	all the engineering invoices, all the other invoices, I
12	don't look at those. I don't have any squiggles on those.
13	I don't even get involved in them. They go right from Steve
14	to accounts payable for payment.
15	So I know I just wanted to explain it more to
16	you.
17	JUDGE CHACHKIN: I assume you haven't served as an
18	independent contractor for any other non-Pathfinder station
19	and performed the similar services?
20	I'm talking about similar to this accounting
21	agreement.
22	THE WITNESS: Right. The only time we have
23	done it for awhile when some ownership changed, meaning John
24	was involved and then he wasn't involved for awhile, then we
25	continued in that for a little while afterwards. And in

- addition, we did it for another company, very similar to
- 2 this for another company that we already testified that it
- 3 was a 50 percent shareholder in.
- 4 Other than that, no, but -- but we haven't been
- 5 co-located with another company. We haven't been in the
- 6 same building with another company. It hasn't presented
- 7 itself in quite this manner.
- JUDGE CHACHKIN: All right. Go ahead, counsel.
- 9 BY MR. GUZMAN:
- 10 Q Let me refer you to Mass Media Bureau Exhibit 56,
- 11 page 3. On page 3, this is a letter that you've looked at
- before. Let me call your attention to the address, Mr.
- 13 Vince Ford, WRBR(FM).
- As of this date, March 11, 1993, what was Vince
- 15 Ford's capacity and for whom was he working?
- 16 A He was a general manager of WRBR working for Booth
- 17 American.
- 18 Q Okay. Now, we've had some confusion about this
- 19 subject before. When was Steve Kline hired to be the
- 20 general manager of WLTA, the Pathfinder station?
- 21 A Some time in October, October 1993.
- 22 Q And was Steve also hired for the other function or
- 23 capacity at that same time?
- 24 A Yes, he became the general manager of the joint
- 25 venture.

- 1 Q Now, who hired him to serve in these two roles?
- 2 A John Dille hired him.
- Q All right. In the fall of 1993, was Steve Kline
- 4 the general manager of the Booth station, WRBR?
- 5 A No. Vince Ford was.
- 6 Q Let me refer you to some personal records to
- 7 Pathfinder Exhibit No. 70.
- A Excuse me. I don't believe I have that bonder, do
- 9 I?
- 10 Q The Pathfinder binder?
- 11 A Yes.
- To which one?
- 13 Q Exhibit No. 70.
- 14 A Okay.
- 15 Q Now, do you recognize this first page?
- 16 A Yes. This is a document that is first set up when
- a new employee starts and becomes -- and he goes on the
- 18 payroll.
- 19 Q Does it show us when Steve Kline was first hired
- 20 for WLTA?
- 21 A Yes. October 18, 1993.
- 22 Q And what entity was being charged for Mr. Kline's
- 23 salary at this time?
- A At that time it was WLTA, and that's designated by
- that account number 363.50.

- Q All right. Let's turn to the second page of this exhibit.
- 3 A Okay.
- 4 Q Do you recognize this page?
- 5 A Yes. This is a copy of the general ledger for
- 6 Pathfinder, and, in particular, WLTA. It's just one page
- out of the general ledger for the month of March, and you
- 8 can tell it's Pathfinder because you'll see the code 005.
- 9 That five is a company code for Pathfinder.
- 10 Q Okay. And how can you tell that it relates to
- 11 WLTA?
- A Well, if you look at past the 005 is a 003-63, and
- 13 the 363 designates the WLTA division.
- 14 Q This is over on the left-hand side?
- 15 A Left side. Yes, sir.
- 16 Q Those numbers 005, 003-63, and then it goes on?
- 17 A Yes.
- 18 Q Okay. Is there an entry on this page of the
- 19 general ledger that relates to Steve Kline's salary?
- 20 A Yes. If you'll look at account 36350, that's the
- 21 payroll.
- Q It's about half-way down the page?
- 23 A Pardon?
- Q About half-way down the page?
- 25 A Yes, about half-way down the page. That's the

- administrative payroll for WLTA. Please note the \$5,000 is
- 2 charged there from what's called the executive payroll
- 3 summary. That is what Steve was paid in that month of
- 4 March.
- 5 And I might mention there is one other entry on
- 6 here that I'd like to bring to your attention. If you can
- 7 follow that account on down, it continues down at the bottom
- 8 of the page. You'll see 36350 continuing. You'll notice
- 9 what's called accrued administrative expense, \$1,000. That
- 10 is -- that was an accrual that was being made to accrue for
- 11 Steve's bonus, assuming and if he got one. Rather than
- expense his bonus if and when he got one, all in the month
- in which he got paid, as an accounting practice you would
- 14 accrue that ratively throughout the year so that it didn't
- 15 hit the month all at once.
- So at that point \$5,000 was being paid and \$1,000
- was being accrued on what might be an anticipated bonus at
- 18 some time.
- 19 Q Okay. So if I'm understanding this page from the
- 20 general ledger of WLTA, or Pathfinder general ledger
- 21 relating to WLTA, shows us that all of Steve Kline's salary,
- 22 base and bonus, was being allocated to WLTA as of March
- 23 1994?
- 24 A Yes, sir.
- 25 Q Let's turn to the next page. Do you recognize